







SNAP E&T FOR EMPLOYMENT SOCIAL ENTERPRISES

Presented by Seattle Jobs Initiative:

Nick Codd Susan O'Callaghan

March 2, 2022









GROUP AGREEMENTS

- 1. Be Present Try to have cameras on, listen actively, and turn off other devices and apps during the webinar.
- 2. Please mute yourself until we take questions
- Q&A –Feel free to use the chat to ask questions throughout the webinar.
 We will take questions midway and at the end of the presentation as well.
- **4.** Take care of your bodies: Get up to stretch, use restroom, hydrate, etc.
- 5. Practice Grace and Openness We are all here to learn!





TELL US ABOUT YOURSELF



In the chat...

□Please add your name, organization, and City

■What are you hoping to learn about SNAP E&T?

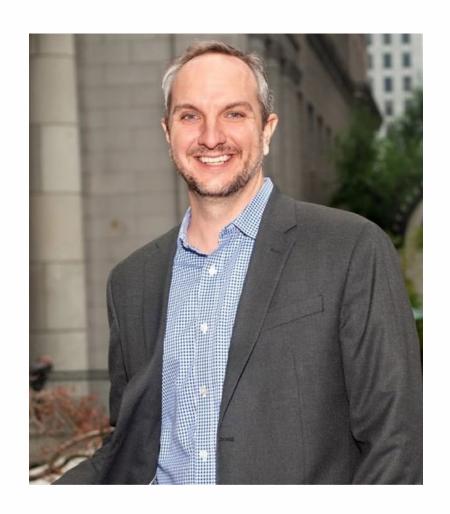




Greg Ericksen

Director, Government Partnerships & Policy *REDF*











SNAP E&T FOR EMPLOYMENT SOCIAL ENTERPRISES

REDF, along with our partners Seattle Jobs Initiative (SJI) and Center for Employment Opportunities (CEO), has created a new innovative program to support employment social enterprises (ESEs) in becoming Supplemental Nutrition Assistance Program Employment & Training (SNAP E&T) third-party partners.





is a recognized national expert on SNAP E&T, and the SJI Team brings a wealth of expertise helping states, counties, and individual workforce providers to develop, operate/administer and grow high-quality SNAP E&T programs.



Center for Employment
Opportunities (CEO) is a
national nonprofit ESE
providing immediate,
comprehensive employment
services to individuals recently
released from incarceration.
CEO is a E&T partner in all 11
states for their nearly 30
locations.



REDF is a pioneering 501(c)3 venture philanthropy that leads a national movement of employment social enterprises. REDF is the only philanthropy in the U.S. that invests exclusively in social enterprises focused on employment.







SNAP E&T FOR EMPLOYMENT SOCIAL ENTERPRISES

Our SNAP E&T capacity building program offers customized training, technical assistance, peer learning, and mentoring designed to increase ESE expertise and working knowledge to operate SNAP E&T programs throughout the country and offer skill-based and employer-driven services. This partnership will offer these core program activities that together carry out these objectives:

- 1. SNAP E&T webinar series to provide SNAP E&T policy and programmatic fundamentals;
- 2. REDF SNAP E&T Resource Platform for ESEs and partners which will be an expansion of the REDFworkshop platform and available to network members, and will be a repository of E&T best practices https://redfworkshop.org/snap_et
- 3. SNAP E&T Expansion Cohorts which will offer a combination of specialized training, technical assistance and peer mentorship for up to 20 participating ESEs annually

ESEs AND CBOs AS POTENTIAL THIRD-PARTY E&T PARTNERS

- Employment Social Enterprises and Community-Based Organizations are well aligned with the SNAP E&T Third Party model based on the following characteristics:
- ✓ Serve clients that are low income, current SNAP recipients, or likely eligible for SNAP
- ✓ Many ESEs and CBOs generate eligible non-federal funds through both employment social enterprise revenues and support from, state and local governments, foundations and philanthropy.
- ✓ Offer a combination of the following employment services including job search, job readiness training, work experience, vocational training, case management and job retention.
- ✓ Offer the administrative capacity to manage a federally funded program



PRESENTERS



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What is SNAP E&T?

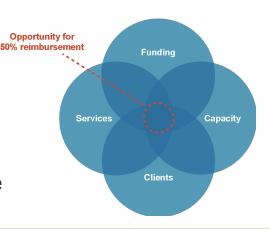
- Program Overview
- Organizational Structure
- Program Eligibility
- Program Funding

Third Party Partnerships

- What is a Third Party Partner?
- Third party reimbursement
- SNAP E&T Referrals & Third Party Partners

Elements of a Third Party Partner

- Funds
- Capacity
- Services
- Participants
- Tips For Success
- Program Example





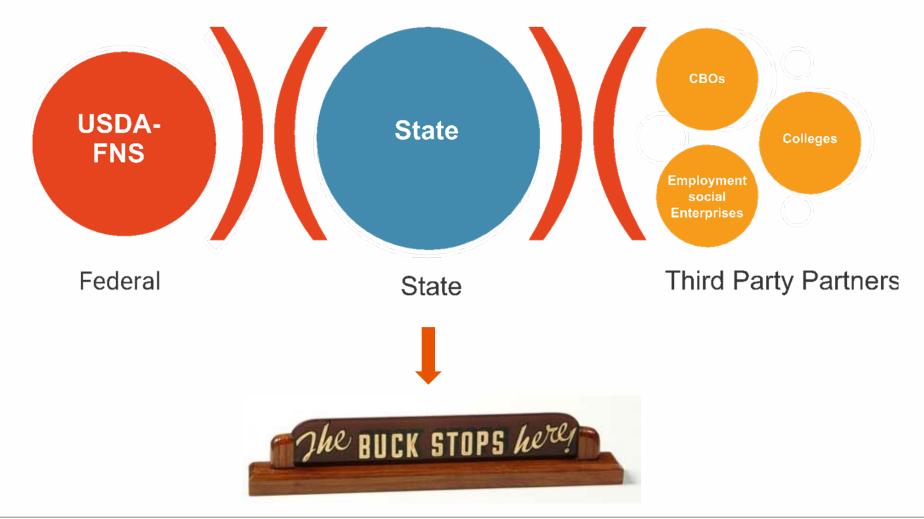


SNAP E&T OVERVIEW

- All States are required to operate SNAP E&T programs and must submit an annual SNAP E&T Plan
- USDA provides ~\$550 million annually to States to operate SNAP Employment and Training programs
- In FY 2018, SNAP E&T served just under 458,000 participants & in FY 2020 just under 300,000 participants due to the pandemic.
- States have considerable flexibility in designing E&T programs that meet the needs of participants and employers











SNAP E&T State Plan

What's in the State Plan?

- Vision
- Planned growth
- Role of third-party providers
- Components offered

Planning Cycle & Timeline

- Federal Fiscal year Oct-Sep
- Typical partner submission to State due in June
- State submission to FNS due Aug 15

Other Considerations

- Plan amendments when are they needed?
- Can't commit funds until plan is approved
- Consider State contracting process/timing







Who is Eligible for SNAP E&T?

SNAP recipients who:

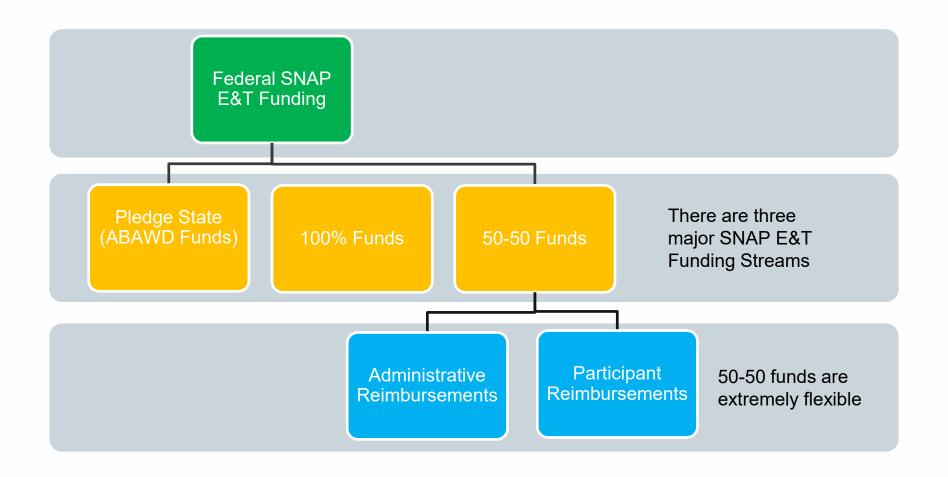


- SNAP and SNAP E&T do not have participation time limits
- States can operate mandatory or voluntary programs





SNAP E&T Funding







Expenses Covered

- Staffing and overall planning & operations
- Direct program expenses such as case management, tuition & fees, and job development

Characteristics

- Capped amount based on formula
- Can't cover participant reimbursements such as transportation & childcare





Expenses Covered

- Staffing and overall planning and operations
- Direct program expenses such as case management, tuition and fees, job development
- Supportive services (SNAP E&T Participant Reimbursements) such as childcare and transportation

Characteristics

- Requires up-front investment of non-federal funds
- Provider invoices for costs covered by non-federal dollars
- No federal cap reimbursement is relative to non-federal investment
- Reimbursement funds lose federal status as they come back to provider and can be used to expand or enhance the program and can draw down further reimbursement





What is a Third-Party Partnership?

Contracted with the SNAP agency

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Also referred to as third-party reimbursement program or 50/50 partner

E&T services are provided by third parties, such as ESEs

• ESE is reimbursed 50% through Federal funding on services funded through their own non-federal revenue.



Third Party Reimbursement

1. State E&T Plan is approved, federal funds authorized

2. State agency draws down funding3. State agency billed by provider

4. State agency issues payment to Third Party Partner



Questions and Answers

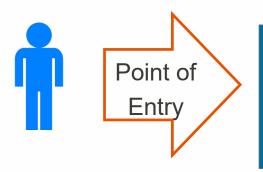






SNAP E&T Referral Mechanisms

Direct Referral



State E&T Agency
Screens, verifies
eligibility & enrolls in
SNAP E&T



E&T Service
Provider
Assess, enroll in services

Reverse Referral





E&T Service Provider

Assess/determine fit for own E&T services

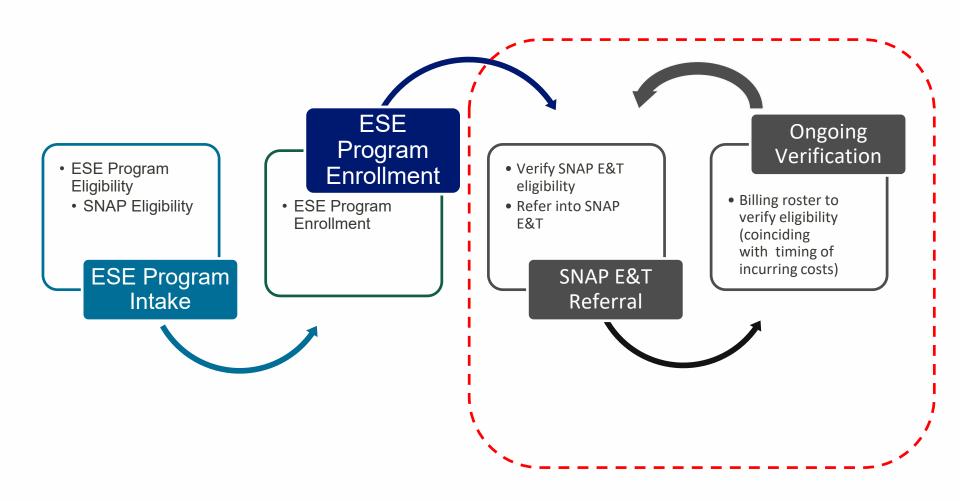


State E&T Agency verifies eligibility & enrolls in SNAP E&T*

*Can be enrolled in SNAP to become eligible

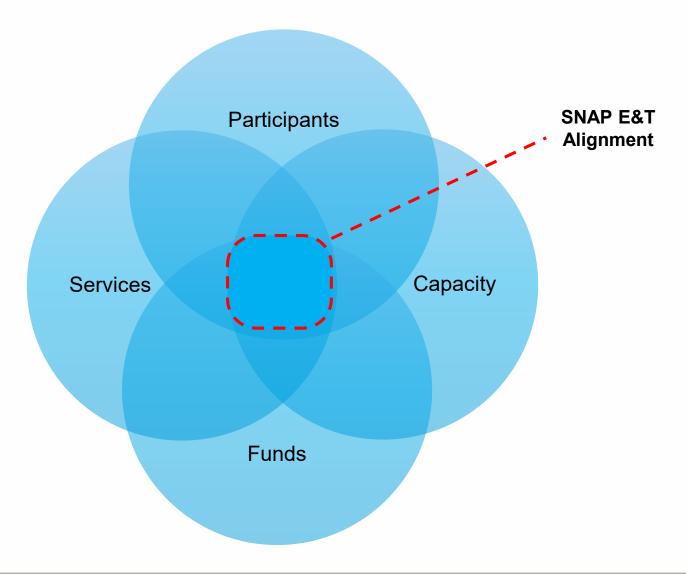


Third Party Provider Eligibility Verification





Third Party Partner Elements





Funds: Non-Federal, Not Federally Matched

Common Examples

- State, County, City Funds
- Private Donations
- Foundation Grants
- Business Revenue (social enterprises)
- Community Development Block Grants (CDBG)







Participants

- Eligible for, or receiving SNAP
- Recent attachment to labor market (under-employment or unstable employment)
- Few have education beyond high school
- Experiencing food scarcity; financial stress; other related challenges
- Likely to be experiencing
- > Concern about stigma related to receiving "welfare"
- > Fear/concern about sharing private/household information





Services: E&T Components

SNAP E&T Components	
CASE MANAGEMENT MUST BE INTEGRATED THROUGHOUT SNAP E&T COMPONENTS	
Job Search	Activities that enhance the job -readiness of participants by teaching job seeking techniques,
Training	boosting self -confidence, etc.
Supervised	Participant job search activities that are guided and tailored to participant needs and
Job Search	employment goals.
Education	Activities that improve basic skills and employability of participants. Includes post -secondary credentials, industry recognized credentials, licensures, as well as other work -readiness activities.
Workfare	Activities that allow the participant to work off the value of their household's monthly SNAP allotment through an assignment at a public or private community -based organization or nonprofit.
Work	Programs that include a planned, paid or unpaid, structured learning experience that takes place
Experience	in a workplace for a limited amount of time.
Self-	Training to help participants improve employability by learning to design and operate a small
Employment	business or other venture.
Training	
Job	Continued supportive services to help a SNAP E&T participant persist in their first months on
Retention	their job. Can only be offered after participation in other SNAP E&T components. **Can be offered to participants even if their new employment income makes them no longer eligible to
	receive SNAP benefits.**

Services: Wraparound Support

Participant Reimbursements are supportive services that are reasonably necessary and directly related to participation in a SNAP E&T program

Examples

- Dependent Care
- Transportation
- Books & Supplies
- Clothing & Uniforms,
- Personal Safety Items







Considerations

- Support services are a separate in your 50/50 SNAP E&T budget from administrative and other program expenses
- States can put caps and limits on what types of support services can be reimbursed





Capacity: Data & Reporting



Program / Services Data & Reporting

- Assessment & Employment Plans
- Case noting/tracking progress
- Component Activity
- Outcomes



Administrative & Fiscal

- Documentation of supportive services
- Management of federal funds
- Audits and monitoring
- Program budgeting and invoicing

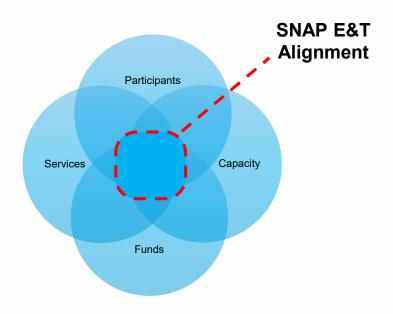






Tips for Success

- Embrace collaboration with SNAP Agency
- Integrate SNAP E&T into what you already do Don't reinvent your program
- Eligibility Verification
 - -Establish and Document Process
 - -Train Staff
- Managing Federal Funds
 - -Establish and Document Process
 - -Train Staff





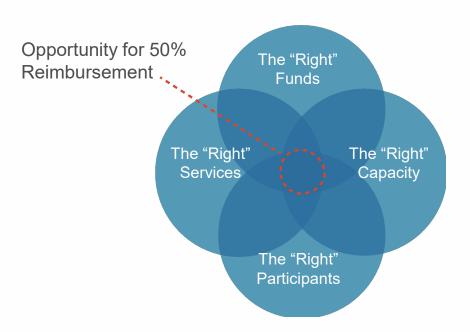
Program Example: CEO



Center for Employment Opportunities is an E&T partner in all 11 of its states (which includes ~30 sites).

Colorado Example:

- Denver and Colorado Springs
- State transportation and local non-federal funds
- ~60% of participants are SNAP E&T enrolled
- All 4 main parts of CEO's
 Services are E&T components
- Salesforce and staff training to provide capacity





WHAT'S NEXT?

REDFWorkshop Tools and Resources: https://redfworkshop.org/snap-et

NEXT WEBINAR: Offering Services for E&T on March 16 at 12 pm PST –Agenda:

- E&T component basics
- ESE alignment with E&T
- Assessing current services for E&T components
- Role of state and local SNAP E&T administering agencies and local program choice
- E&T Support Services

Webinar Survey: Please complete our end of session survey here: https://forms.gle/HBApvcUmBrp7z44j6

QUESTIONS? Email Kalen Cornelious at kcornelious@redf.org





Questions and Answers





