

# The Science of Optimizing Productivity and Performance

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# Becoming Superhuman teaches busy professionals how to get their most important work done, in less time, with less stress.





### Sustainable Peak Performance Index (SPPI®)



An assessment tool created at the UC Berkeley Haas School of Business used both in academic research and industry.

#### **Purpose**

 Determine employee performance baselines and assess the factors that impact productivity, effectiveness, and sustainability at the individual and organizational level

70k+ unique employee respondents since March 2020.

#### Number of respondents

• Total n = 28

### **Key Strengths**



%	Strength	Relevant Statements
73	Awareness of High ROI Activities	"I know my unique strengths and which activities and tasks yield the greatest ROI on my time."
70	Weekly Breaks	<ul> <li>"I take intentional time (i.e. a few hours or more) to rest, recover, and/or disconnect at least once per week."</li> </ul>
68	Adequate Sleep	Getting 7+ hours per night on average

### Key Areas for Improvement



%	Area for Improvement	Relevant Statements
85	Digital Hygiene	<ul> <li>96% have chat open while working</li> <li>85% have phone out and visible while working</li> </ul>
66	Limited Time for Creative / Big Picture Work	"I don't spend as much time doing creative work and/or thinking big picture as I'd like."
46	Daily Prioritization	"I plan and stick to my priorities for the day."

### **Biggest Productivity Barriers**



#1 Challenge	Responding to emails / messages disrupts me from deep thought / skilled work
#2 Challenge	Getting approvals/feedback
#3 Challenge	Lack of clarity on ownership of tasks

# 3 of the biggest mistakes of productivity and performance

The scientific reasons WHY people commonly make those mistakes and what research-backed strategies to use instead

# 3M framework for preventing burnout

Practical strategies to cognitively "turn off" and get high-quality rest

## Today's Overview

MISTAKE #1

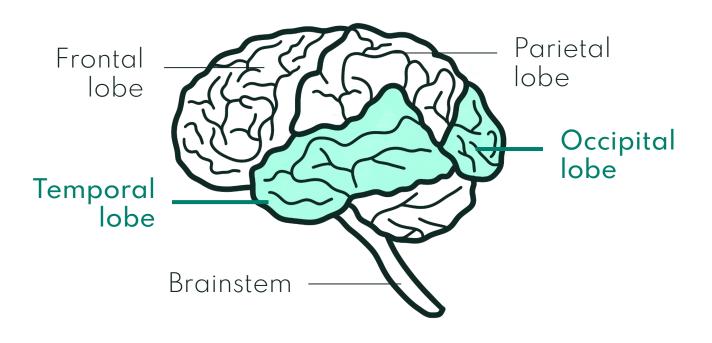
# Poor Hygiene

1

# You are hard-wired to constantly scan your environment



# 35-40% of Brain's Real Estate Dedicated to Seeing / Hearing



# What are the biggest drains on our cognitive capacity?





### Hide Your "Self View" on Zoom





# The #1 reason why phones are so addictive:

# The #1 reason why phones are so addictive:

# NOTIFICATIONS.



# Reclaim your digital life

Take control of your digital habits with thoughtful screen time controls and mindful moments.

Download for iOS

Download for Android

86%

Daily Success

25M+

Hours saved

97%

User satisfaction

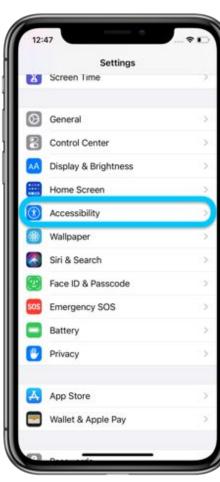
## Must Use QR Code for 1 month of Free Premium





# On average, working professionals who change their phones to grayscale win back I hour / day .

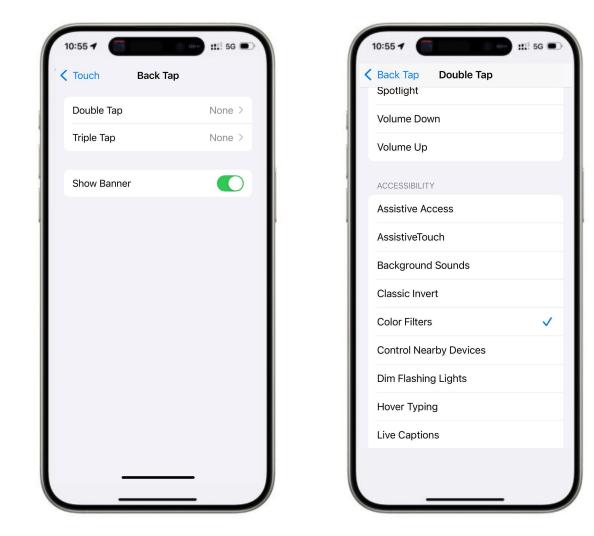












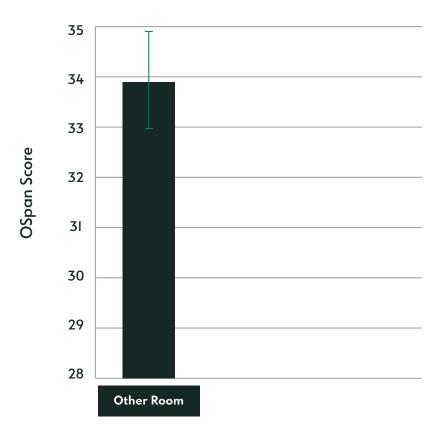


# The Impact of Phone Location on Cognitive Capacity

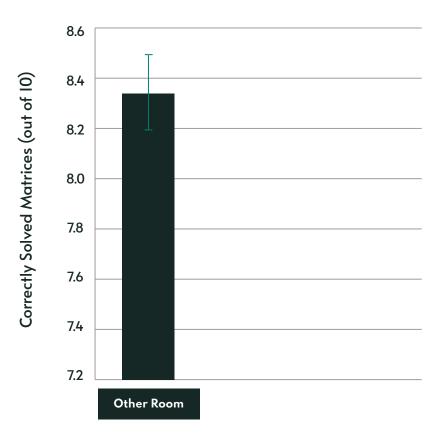




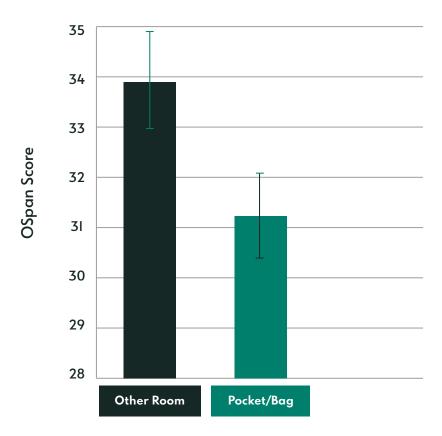
#### A. Working Memory Capacity



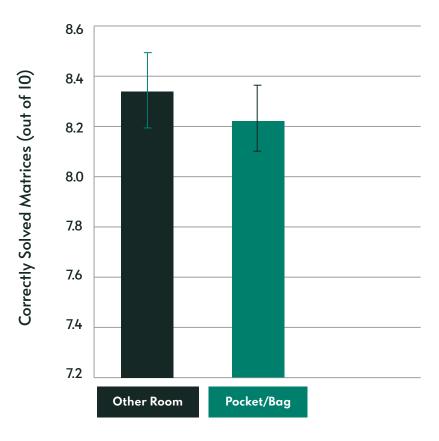
#### B. Fluid Intelligence



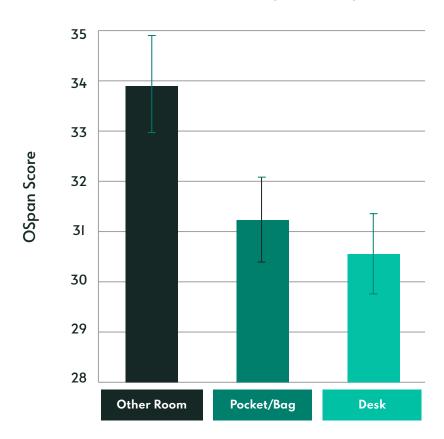
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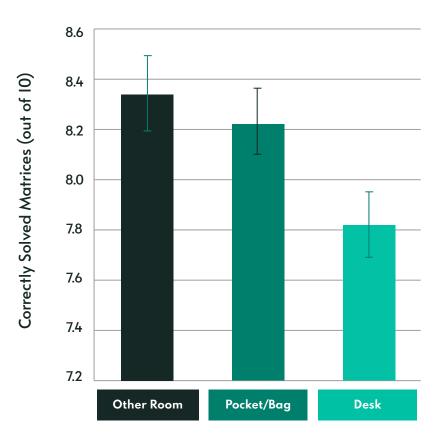
#### B. Fluid Intelligence



#### A. Working Memory Capacity



#### B. Fluid Intelligence



# The Impact of Phone Location on Cognitive Capacity

"The mere presence of a smartphone reduces brain power, even if it's turned over and even if it's off."



### I. Clean Up Your Hygiene

#### Most Impactful



**Turn off** (almost all) of your **notifications** 



Put your **phone out of sight, out of mind** when you want 100% capacity

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#### Quick Wins



Hide **self-view** during video calls



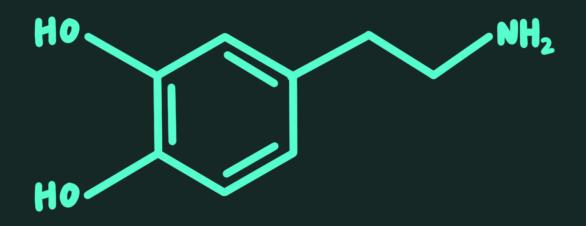
Turn your phone from color to **grayscale mode** 

# Being a Passenger In Your Day

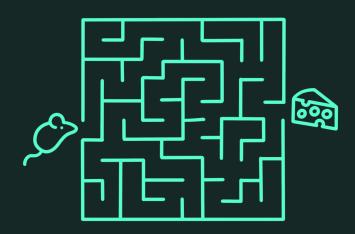
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# You are wired to seek reward and avoid pain

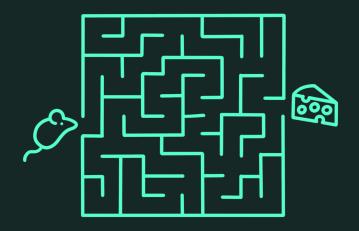
### We Are All Dopamine Addicts



## Slow Dopamine



### Slow Dopamine



### Fast Dopamine





Your to-do list is like your fridge / pantry.

# Most Important Tasks (MITs)



Slow Dopamine

# Most Important Tasks (MITs)



Slow Dopamine

# Least Important Tasks (LITs)



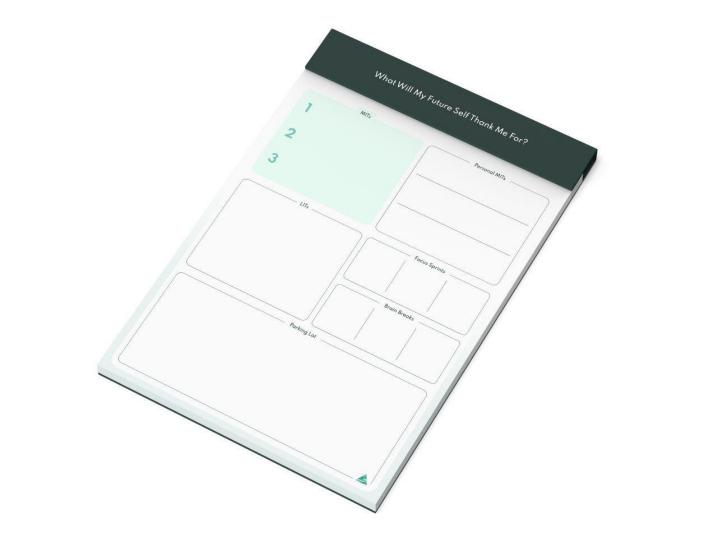
Fast Dopamine

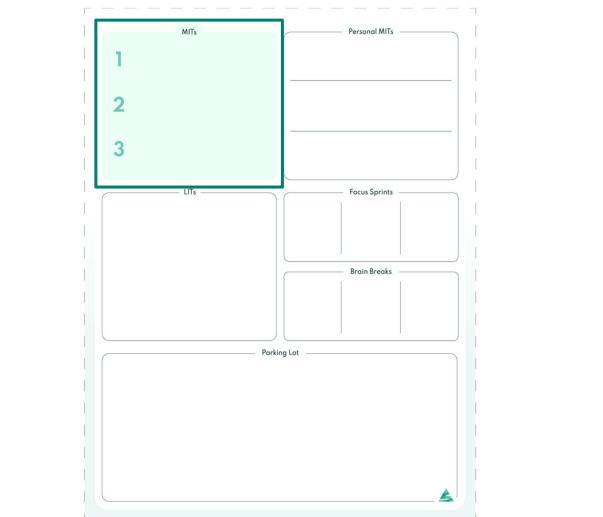
#### 2. Drive Your Day

#### Most Impactful



Write down your **most important tasks** (MITs), a small list of 1-3 max each day







With all the fires and unpredictability in our industry, I need daily MITs - which I actually write down on a clipboard every single morning to anchor around what drives results.



Alesia Haas CFO, Coinbase coinbase

#### Set Daily MITs / "Rocks" in Team Slack Channel

"Everyday we go through this ritual to stay focused on what matters most."

Adam Kerin
Former Product Marketing Lead

stripe



### The Progress Principle

Through exhaustive analysis of daily logs of thousands of knowledge workers, the #1 factor that can enhance emotions, motivation, and productivity during the workday is making progress on meaningful work.



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"The more frequently people experience this **sense of daily progress**, the more likely they are to be **creatively productive in the long run**."



Results
From a Training and
3-week Daily MIT Challenge



Average Increase in **Individual Productivity** 



**1** 28% \( \psi 42% \)

Reduction in **Burnout Sentiment** 

"Thank you for giving us our most productive quarter in history by far. This was easily the highest ROI training investment I've ever made. Every ambitious company should do this, especially if they plan to stay remote."

Ware Sykes CEO. Seasoned (TPG Portfolio)





#### 2. Drive Your Day

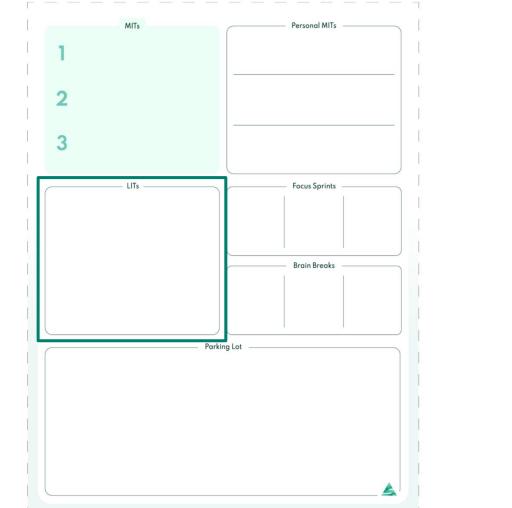
#### Most Impactful



Write down your **most important tasks (MITs)**, a small list of 1-3 max each day

#### Quick Wins

Be aware of when you are in "LIT land" and use the 15-20 minute gaps in between meetings for LITs



MISTAKE #3

# **Excessive Multitasking**

3

# You pay a fine every time you switch tasks

### **Multitasking Test**

Draw 2 lines on a piece of paper:

### **Multitasking Test**

Write the sentence first and then the sequence of numbers:

I am a great multitasker.

Draw 2 more lines on a piece of paper:

ALTERNATE writing down letters and numbers until you produce the exact same sentence and sequence of numbers.

ALTERNATE writing down letters and numbers until you produce the exact same sentence and sequence of numbers.

l

ALTERNATE writing down letters and numbers until you produce the exact same sentence and sequence of numbers.

I

ALTERNATE writing down letters and numbers until you produce the exact same sentence and sequence of numbers.

la

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lα

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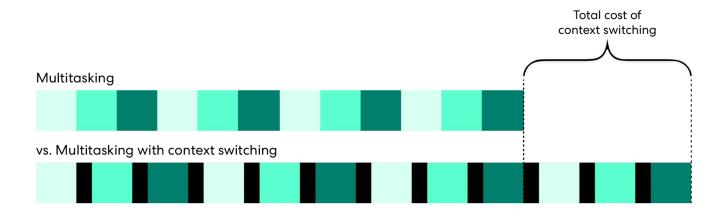
lam

ALTERNATE writing down letters and numbers until you produce the exact same sentence and sequence of numbers.

lam



# "Multitasking" / Context Switching Wastes 2+ Hours Daily





# MIT's study on most efficient way to process email

**Two groups:** those who checked through self-interruptions ("batchers") and those who relied on notifications.

Email "batchers"

Email in "real time"



# Email "Batchers" Report Greater Productivity and Lower Cortisol

Higher "batchers"

Email in "real time"

The less daily time spent on email, the lower measured stress.



#### 3. Improve Your Focus

#### Most Impactful

• Schedule intentional time to focus on accomplishing a clear task (i.e. Focus Sprint)

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#### Quick Win

 Record "interruptive ideas" or tasks that come up in a "Parking Lot"

1	MITs	Personal MITs —
	1	
	2	
	3	
1	LITs —	Focus Sprints
		Brain Breaks
Parking Lot —		

#### Daily Uninterrupted Focus Time



47% are dissatisfied with the amount of time they spend "in the zone" / doing focused work without interruption

76% believe carving out a daily block of focus time (e.g. one 90 minute block or multiple 30-minute blocks) would positively impact their and their team's productivity.

THE SINGLE HIGHEST ROI PRODUCTIVITY METHOD

### **FOCUS SPRINT**

ON AVERAGE, INDIVIDUALS REPORT **GETTING WORK DONE 2X FASTER** WHILE REDUCING THE RISK OF MISTAKES





#### **FIND**

and set aside 60 minutes in the calendar

ด Focus time 10:00 − 11:00



#### **FIND**

and set aside 60 minutes in the calendar

ର Focus time 10:00 - 11:00 0

# C



S

#### **OUTLINE**

what you aim to accomplish

- FINALIZE SLIDES (10 MIN)
- · MAKE DATA
  TABLE (15 MIN)
- · SEND EMAIL
  (3 MIN)

F

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C

**CUT**out all
distractions



U

S

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### **CUT** out all

out all distractions





### **USE**

a timer and focus for 50 minutes



## S

### Timebox Your Focus Sprints to Work

**Faster** 





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### **CUT**

out all distractions





### USE

a timer and focus for 50 minutes





### **STOP**

and take a brain break





WHAT'S IN YOUR PRODUCTIVITY & WORK-LIFE CARE PACKAGE?



Focus Sprint Desk/Office flag

Sign holders for cubes and open floor workspaces





Pyramid stress reliever

**Productivity Bundle Guide** 

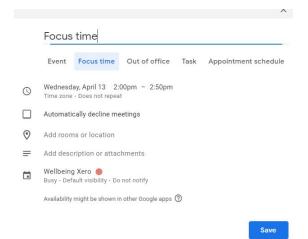




### 3 tips to help you succeed with Focus Sprints

### 1. Create Focus Time events in your calendar

- Can choose to automatically decline meetings during focus time, and send a personalised autoresponder (see tip 2!)
- Track how much focus time you get each week using Google Insights
- Choose a different colour so focus time stands out in our calendar view



### 2. Create an email autoresponder when in Focus Time

"You've just received my out of office, which has probably given you the impression that I am not working today. But, I am in fact "deep working". This means that I am using this time while my brain is at its best, to focus and work without distractions on challenging and meaningful tasks. It's awesome for many reasons, feel free to ask me about it! If you do need something urgently, please call me on XXXX XXX XXX

#### 3. Set your status to Focus Sprint in Slack



## If You Want to Be 25+% More Productive

(WITHOUT WORKING MORE HOURS)



Clean up hygiene





## If You Want to Be 25+% More Productive

(WITHOUT WORKING MORE HOURS)



2

Clean up hygiene

Set MITs at the start of each day







## If You Want to Be 25+% More Productive

(WITHOUT WORKING MORE HOURS)

1

2

3

Clean up hygiene

Set MITs at the start of each day

Use Focus Sprints to accomplish more









# 3 of the biggest mistakes of productivity and performance

The scientific reasons WHY people commonly make those mistakes and what research-backed strategies to use instead

### 3M framework for preventing burnout

Practical strategies to cognitively "turn off" and get high-quality rest

### Today's Overview

### Stress vs. Burnout

# We Previously Experienced Stress in Short (and Complete) Cycles

# Burnout is the Result of Thousands of (Uncompleted) Stress Cycles

## 3M Framework for Preventing Burnout

#### Macro Breaks

FREQUENCY: Monthly

DURATION: Half-to-full day

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#### Macro Breaks

FREQUENCY: Monthly

DURATION: Half-to-full day

#### Meso Breaks

FREQUENCY: Weekly

**DURATION: 2-4 hours** 

## 3M Framework for Preventing Burnout

#### Macro Breaks

FREQUENCY: Monthly

DURATION: Half-to-full day

#### Meso Breaks

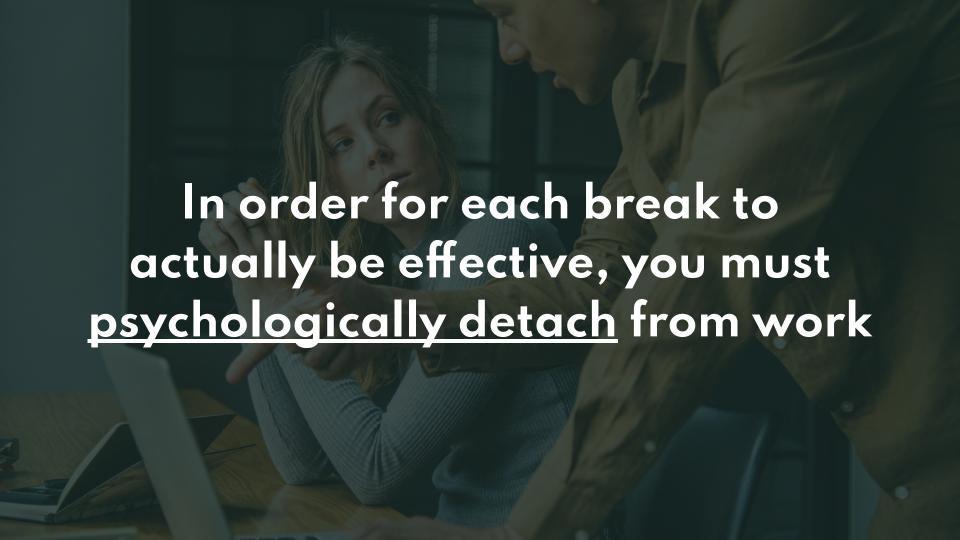
FREQUENCY: Weekly

**DURATION: 2-4 hours** 

#### Micro Breaks

FREQUENCY: Daily

**DURATION: Minutes** 



### BRING INTENTIONALITY TO YOUR DAY

Start your day with intention by identifying "what success looks like for the day".

End the day with intention. Full cognitive closure.

### **BRING INTENTIONALITY TO YOUR DAY**

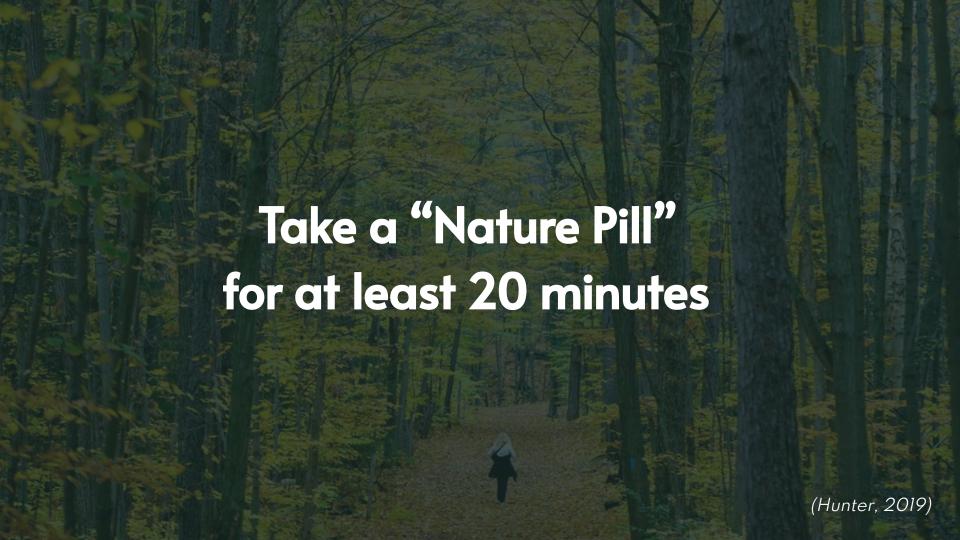
No matter what the day looks like, it gives a human a great sense of control to "choose" to pick up our stress and then close the cycle and put it down.

### I Predictable, Required Night Off Every Week

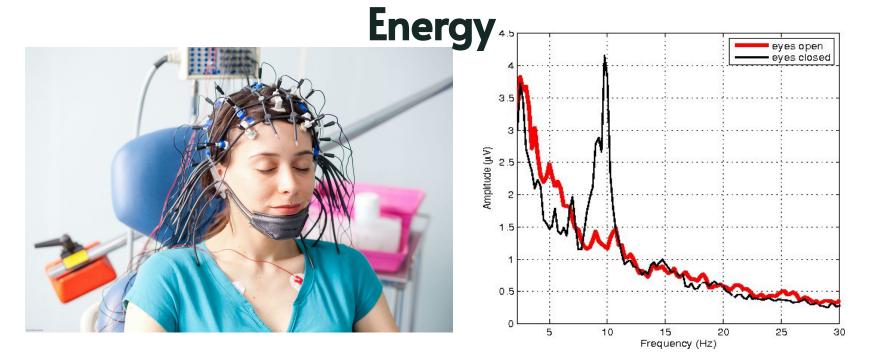
Stop work at 5pm on one weekday and your team will completely cover you







### Close Eyes for 10+ Seconds to Regain



Get copy of deck, 20% off BSH products, and access to Quarterly Research Review

### SCAN QR CODE WITH YOUR PHONE'S CAMERA



**CODE: "REDF"** 



becomingsuperhuman.science